

September 2, 2009

MEMORANDUM

TO: Section 106 Consultation Process Participants

FROM: Leland Chang

SUBJECT: Notes From Today's Session

Aloha. I am forwarding the easel notes from this morning's session. Also, for folks who missed my introductory suggestions on a helpful approach to our discussions, I am including those notes, as well. I look forward to continuing our efforts together tomorrow.

Mahalo.

Outstanding PA Elements and Issues (in the order identified)

The group identified the following items as outstanding elements and issues -- items around which consensus may still be developed:

- a) Main Street program
- b) Certified Local Government
- c) Delay in executing the PA until after consultation on identifying resources to be studied
- d) Height of the line
- e) OIBC as an invited signatory
- f) Definition of alternatives suitable for discussion
- g) Public access to a well-developed database
- h) Creative zoning
- i) Humanities program
- j) Architectural historian on TOD/DPP staff
- k) City's overall project timeline
- l) Preservation grant program
- m) Balance between documentation and other mitigation measures
- n) What are "cumulative" effects?
- o) Pre-plan for potential discovery of remains -- Will these be funding to implement? Degree of change in project plans that will be possible when remains are discovered
- p) OIBC -- trust, credibility, assurances that concerns will be taken seriously
- q) Studies meant to inform decisions should happen before decisions are made
- r) Information about potential alternatives should be part of this process

The following suggestions are for the purpose of improving chances of a mutually satisfactory outcome:

- As you present and offer comments, recognize that when there are differences of opinions and positions, it is even more important to promote a sense of purposeful calm. It's fine to go hard on the issues but be easy on the people. As you listen, try to hear what's being said from the speakers' perspective.
- The approach will pretty much determine the outcome. If the approach is to stake out a position and to prevail at all costs, then there will likely be either no outcome or a very unbalanced one.

Collaboration requires people to actively seek solutions that allow all parties to satisfy their respective interests. Two questions need to be asked: What can the other parties do to meet my needs?; and What can I do to help them meet theirs? Creative thinking is welcome here.

- Acknowledge each other's interests. Look for areas where give and take are possible. Recognize where movement has occurred because each movement builds momentum toward resolving all outstanding issues.
- Keep in mind why you would want there to be a PA that everyone can live with and consider what may occur if no agreement is reached.
- Remain positive. When things look bleak, remember, you could be working on health care reform.